



**BOARD OF DIRECTORS MEETING - OPEN**

**June 5, 2024**

**1700-1710**

**Virtual via Teams / C.1.229 Meeting Room**

[Click here to join the meeting](#)

**Or call in (audio only)**

**[833-287-2824](tel:833-287-2824), [27334435](tel:27334435)#** Canada (Toll-free)

Phone Conference ID: 273 344 35#



**AGENDA**

<b>Agenda Item</b>	<b>Page #</b>	<b>Time</b>	<b>Responsibility</b>	<b>Purpose</b>
* indicates attachment / TBC – to be circulated				
<b>1. CALL TO ORDER</b>		1700		
1.1 Territorial Acknowledgement			B. Conway	
1.2 Welcome			N. Melchers	
1.3 Confirmation of Quorum (7)			N. Melchers	Confirmation
1.4 Declarations of Conflict			N. Melchers	Declaration
1.5 Consent Agenda <i>(Any Board member may request that any item be removed from this consent agenda and moved to the regular agenda)</i>			N. Melchers	Motion
1.5.1 Board Resolution Bill S-211*	3			
1.5.2 CEO Certificate of Compliance*	16			
1.6 Confirmation of Agenda			N. Melchers	Motion
<b>2. NEW BUSINESS</b>		1703		
2.1 Broader Public Sector Accountability Act Attestation*	17		L. Woeller	Motion
2.2 Multi-Sector Service Accountability Agreement (M-SAA) Schedule F Declaration of Compliance*	31		L. Woeller	Motion
2.3 HSAA Article 8 – Declaration of Compliance*	35		L. Woeller	Motion
2.4 MAC Credentials & Privileging April 2024*	38		Dr. W. Lee	Motion
<b>3. UPCOMING EVENTS</b>			N. Melchers	Information
3.1 CMH Golf Classic, June 6, 2024, Galt Country Club, <a href="#">CMH Golf Classic 2024 - Cambridge Memorial Hospital Foundation (cmhfoundation.ca)</a>				
3.2 CMH MRI Walk from Cambridge to Paris, June 9, 2024, <a href="https://www.justgiving.com/fundraising/sara-alvarado">https://www.justgiving.com/fundraising/sara-alvarado</a>				
3.3 Ambassador and Board Roundtable Social, June 11, 2024 @ 5:30pm Summer House Langdon Hall <a href="#">Register online here</a>				
3.4 CMH Staff June Backlot BBQ – June 20, 2024 @ 11:00am-2:00pm (RSVP – <a href="mailto:sfitzgerald@cmh.org">sfitzgerald@cmh.org</a> )				
3.5 Indigenous History Month Lunch & Learn – June 21, 2024 @ 12:00pm CMH – MEC Classroom (RSVP – <a href="mailto:sfitzgerald@cmh.org">sfitzgerald@cmh.org</a> )				
3.6 Sacred Fire Ceremony – June 26, 2024 @ 12:00pm (West end CMH Wing A Parking Lot) (RSVP – <a href="mailto:sfitzgerald@cmh.org">sfitzgerald@cmh.org</a> )				

Board Members: Nicola Melchers (Chair), Sara Alvarado, Paulo Brasil, William Conway, Tom Dean, Julia Goyal, Monika Hempel, Miles Lauzon, Dr. Margaret McKinnon, Jay Tulsani, Diane Wilkinson, Lynn Woeller

Ex officio Members: Patrick Gaskin, Dr. Winnie Lee, Dr. Vlad Miropolsky, Dr. Ingrid Morgan, Stephanie Pearsall

Agenda Item * indicates attachment / TBC – to be circulated	Page #	Time	Responsibility	Purpose
3.7 Gaslight Car Show, Sept. 15, 2024, <a href="#">Gaslight District Charity Car Show - Cambridge Memorial Hospital Foundation (cmhfoundation.ca)</a>				
<b>4. DATE OF NEXT MEETING</b>	Wednesday June 26, 2024 Location: Hybrid			
<b>5. ADJOURNMENT</b>		1710	N. Melchers	Motion
Link: <a href="#">Board/Committee Evaluation Survey</a>	<i>Following the meeting, please complete within one week.</i>			

Board Members: Nicola Melchers (Chair), Sara Alvarado, Paulo Brasil, William Conway, Tom Dean, Julia Goyal, Monika Hempel, Miles Lauzon, Dr. Margaret McKinnon, Jay Tulsani, Diane Wilkinson, Lynn Woeller

Ex officio Members: Patrick Gaskin, Dr. Winnie Lee, Dr. Vlad Miropolsky, Dr. Ingrid Morgan, Stephanie Pearsall



## BRIEFING NOTE

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**Date:** May 29, 2024  
**Issue:** Board Resolution – Bill S-211: Act to enact the Fighting Against Forced Labour and Child Labour in Supply Chains Act  
**Prepared for:** Board of Directors  
**Purpose:**  Approval  Discussion  Information  Seeking Direction  
**Prepared by:** Stephanie Fitzgerald, Administrative Assistant  
**Approved by:** Patrick Gaskin, President & CEO

**Attachments/Related Documents:** None

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### Background

On May 29, 2024 the Board of Directors passed the following motion by way of written resolution in lieu of meeting.

### Motion:

that, the Board approves CMH's Bill S-211 questionnaire response and report and that the submission and report be filed with the Government of Canada and posted on the CMH website on or before May 31, 2024.

As set out in our corporate By-Laws Article 4, Section 4.8 (a) – Written Resolutions in Lieu of Meeting:

*A resolution signed by all of the Directors entitled to vote on that resolution at a Board meeting is valid as if it had been passed at a Board meeting.*

Unanimous approval was achieved.

The submission and report were filed on May 30, 2024 and posted to the report was posted to the CMH website on May 31, 2024.



**BILL S-211 REPORT An Act to enact the Fighting Against  
Forced Labor and Child Labor in Supply Chains Act and to  
amend the Customs Tariff**

**For the fiscal year ending March 31, 2024**

**Approved by the Board of Directors on  
May 29, 2024**

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- Subsection 11 response
- Subsection 11(3) response
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  - Section 2: Policies and due diligence processes
  - Section 3: Risks and management of risks
  - Section 4: Remediation measures
  - Section 5: Remediation of loss of income to the vulnerable families
  - Section 6: Employee trainings and communications
  - Section 7: Assessing effectiveness.
- Attestation
- References

## Executive Summary

Cambridge Memorial Hospital (“CMH”) is committed to providing exceptional health care to the communities we serve as we look to create healthier communities, together. We are a values-based organization committed to a process of continuous quality improvement. Through our values of accountability and respect, we strongly believe that public reporting of performance indicators leads to system-wide benefits and best practices. CMH’s ethical standards are outlined in our “Human Rights”<sup>1</sup> and “Respectful Workplace Program”<sup>2</sup> policies. CMH employs just over 1,700 physicians, midwives and staff and is required to comply with several statutes, including the Ontario Human Rights Code<sup>3</sup> and Employment Standards Act, 2000<sup>4</sup>.

CMH acknowledges and is committed to comply with Bill S-211: Act to enact the Fighting Against Forced Labour and Child Labour in Supply Chains Act (“Act”). CMH views the Act as a necessary step forward to combat forced and child labour and to facilitate and track the work as the years progress. This annual report is CMH’s first report under this legislation and is prepared in compliance with section 11 of the Act for the financial reporting year of April 1, 2023 to March 31, 2024. It outlines CMH’s work completed in relation to this legislation.

Cambridge Memorial Hospital recognizes the continuous work required to help prevent and stop forced and child labour in supply chains. Through annual reporting, CMH commits to ongoing updates to develop adequate policies and provide training programs for staff who will work to ensure CMH’s supply chain is free of forced or child labour.

CMH’s annual report will be available to the public online for viewing and download at: [www.cmh.org](http://www.cmh.org)

## **Section 11 Response**

During the previous fiscal year, CMH has leveraged the majority of our contracts through Mohawk Medbuy Corporation (MMC) for consumables, services and capital equipment. MMC have updated their RFP and contract templates to include language focused on preventing and reducing the risk of forced or child labour being used by suppliers or in their supply chain. While CMH has not completed a full review of the minority of contracts that fall outside of MMC's contract scope, CMH is not aware of any instances of forced or child labour being used in those contracts. Moreover, MMC and CMH have not been made aware of any instances where forced labour or child labour exist in current supply chains. Should any issues be identified, CMH will investigate accordingly. CMH will continue to work with MMC during this upcoming fiscal year as they formalize their commitment to sustainability and Environmental, Social and Governance ("ESG") practices through the creation of a dedicated ESG team to enable a cohesive, sustainable health care supply chain.

## **Section 1: Structure, Activities and Supply Chains**

Cambridge Memorial Hospital is an acute care hospital corporation based in Cambridge, Ontario and is governed by a Board of Directors. With an employee count of 1,720 physician & employees, CMH services the growing and diverse populations of Cambridge, North Dumfries and the Region of Waterloo and is a teaching hospital affiliated with McMaster University. CMH operates from its Cambridge, Ontario location and does not have any additional sites. A separately incorporated corporation not controlled by the hospital operates a gift shop on the hospital's premises and at times provides donations to the hospital through its proceeds. CMH also leases spaces to third-party entities for the provision of food services or clinical services. CMH sells medical supplies to patients for a fee where they are not otherwise funded by the provincial health insurance plan ("OHIP"). Examples include but are not limited to: orthopedic supplies such as casts; braces; premium cataract lenses.

CMH is a member of a Shared Service Organization, MMC, which negotiates capital, consumable and service contracts on behalf of CMH. Most procurement activities at CMH are awarded to vendors who participate in a competitive process and are qualified by and managed through the initiatives run by MMC. CMH also utilizes other Shared Service Organizations such as Health Pro Canada, Ontario Education Collaborative Marketplace, Ministry of Ontario – Vendor of Records Arrangements and Kinetic GPO. The majority of goods procured by CMH in the last year have been from the Canadian market and delivered by a network of local distribution sites. Due to the specific needs of the medical

community, some items are unable to be sourced locally and are therefore procured from international sources in accordance with Ontario's Broader Public Sector Procurement Directive and related policies.

MMC and CMH are not aware of any instances where forced labour or child labour exist within our supply chain. CMH is committed to monitoring this matter and will make reports if applicable.

## **Section 2: Policies and Due Diligence Processes**

CMH belongs to MMC who facilitate the majority of the contracts we leverage. MMC has attested to (see letter from MMC to members, March 13, 2024)<sup>5</sup> modifying their standard contract language and their competitive procurement templates to include language that supports the reduction of forced and child labour. MMC and CMH have not been made aware of any instances where forced labour or child labour exist within our current supply chain. CMH is also committed to our obligations mandated by the government, such as Ontario Human Rights Code<sup>3</sup> and Employment standards Act<sup>4</sup> and are guided by our corporate policies on Health & Safety, Human Rights Policy, Whistleblower Policy, Abuse – Child and Duty to Report, and Respectful Workplace Program. CMH does not currently have a specific policy on forced labour or child labour in direct relation to our supply chain but is committed to reviewing its policies and practices.

## **Section 3: Risks and Management of Risks**

CMH acknowledges that procurement and supply chains can carry risk of forced labour or child labour in a direct or indirect way. CMH has not specifically begun work to identify parts of our supply chain or activities that carry a risk of forced labour or child labour outside of the work completed by MMC. As mentioned previously in the report, CMH leverages contracts set up through MMC, who have confirmed their due diligence and compliance with the Act<sup>5</sup>. As of today, CMH and MMC have not been made aware of any instances where forced labour or child labour exists in our current supply chain.

## **Section 4: Remediation Measures**

CMH is committed to meeting our standard obligations set forth by our Provincial and Federal governments. CMH and MMC have not been made aware of any instances of forced or child labour within our supply chain. Accordingly, CMH has not taken any direct

measures of remediation work aimed to counteract or address any human rights harms that may have occurred within our supply chain.

### **Section 5: Remediation of Loss of Income to the Vulnerable Families**

CMH and MMC have not been made aware of any instances of forced or child labour within our supply chain. Accordingly, CMH has not taken any measures to combat or eliminate forced labour or child labour nor has it taken measures to remediate loss of income.

### **Section 6: Employee Trainings and Communications**

CMH has participated in educational sessions offered by the Ontario Hospital Association, MMC and the Federal Government related to the new Act. To date, CMH has not provided in-depth training on forced labour and child labour to employees but intends to support staff on a go forward basis with education and training on this issue.

### **Section 7: Assessing Effectiveness**

Cambridge Memorial Hospital understands that fighting against forced labour and child labour requires a continuous review of our ever-evolving supply chain. No actions in the past reporting year have been taken to assess CMH's effectiveness in preventing and reducing risks of forced and child labour in supply chains. CMH commits to ongoing reviews, when required, regarding our supply chain policies and to working collaboratively with MMC to reduce the risk of the use of forced labour and child labour in our supply chain. MMC has committed<sup>5</sup> to creating a dedicated ESG team responsible for program development to ensure ongoing work continues.



## Attestation

**Reporting Entity's Legal Name: Cambridge Memorial Hospital**

**Reporting Year: April 1, 2023 to March 31, 2024**

In accordance with the requirements of the Act, and in particular section 11 thereof, we attest that we have reviewed the information contained in the report for the entity listed above. Based on our knowledge, and having exercised reasonable diligence, we attest that the information in the report is true, accurate and complete in all material respects for the purposes of the Act, for the reporting year listed above.

We further attest that the Board of Directors of Cambridge Memorial Hospital has reviewed and approved this report.

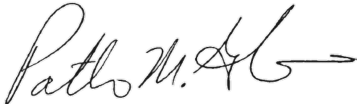
We have the authority to bind Cambridge Memorial Hospital

Date: May 29, 2024



Signed Nicola Melchers

Director and Chair of the Board of Directors



Signed Patrick Gaskin

President & CEO, Cambridge Memorial Hospital and Secretary, Board of Directors

## References

1. Human rights policy – available upon request
2. Respectful workplace program – available upon request
3. Ontario Human Rights Code, Ontario Human Rights Commission,

[The Ontario Human Rights Code | Ontario Human Rights Commission \(ohrc.on.ca\)](https://www.ohrc.on.ca)

4. Employment Standards Act, 2000 (ESA), Government of Ontario, Employment Standards Act, 2000, S.O. 2000, c. 41,

[Employment Standards Act, 2000, S.O. 2000, c. 41 \(ontario.ca\)](https://www.ontario.ca)

5. MMC Reporting for the Fighting Against Forced Labour and Child Labour in Supply Chains Act letter – dated March 13, 2024

**End of Report**

## CMH Proposed Submission for Government's Online Questionnaire May 21, 2024

Entities and government institutions must ensure that the information provided in the questionnaire is consistent with the information provided in their report(s). Entities and government institutions will be asked to confirm that they have read and understand the information in the data management disclaimer and privacy notice statement included at the beginning of the questionnaire. Entities and government institutions will also be asked to provide the name, title and email address of the person authorized to fill out the questionnaire. Public Safety Canada may use the contact information provided should it require additional details regarding the submission. The questionnaire may be used as a resource for the report. The questions found within the questionnaire can be viewed at any time without launching the questionnaire. Entities and government institutions may easily refer to the information as they prepare their report:

Questions marked with an asterisk (\*) are mandatory.

1. \*This report is for which of the following? (Required)
  - *Entity*
2. \*Legal name of reporting entity or government institution (Required)
  - *Cambridge Memorial Hospital*
3. \*Financial reporting year (Required)
  - *April 1, 2023 to March 31, 2024*
4. \*Is this a revised version of a report already submitted this reporting year? (Required)
  - *No*
5. For entities only: Business number(s) (if applicable):
  - *118826270*
6. For entities only: \*Is this a joint report? (Required)
  - *No*
7. For entities only: \*Is the entity also subject to reporting requirements under supply chain legislation in another jurisdiction? (Required)
  - *No*
- 7.1 \*If yes, indicate the applicable law(s). Select all that apply. (Required)  
Other, please specify:
  - *Reporting obligations under provincial boarder public sector procurement legislation and related directives.*
8. For entities only: \*Which of the following categorizations applies to the entity? Select all that apply. (Required)
  - Canadian business presence (select all that apply):
    - *Has a place of business in Canada*
    - *Does business in Canada*

- *Has assets in Canada*
- Meets size-related thresholds (select all that apply):
  - *Has at least \$20 million in assets for at least one of its two most recent financial years*
  - *Has generated at least \$40 million in revenue for at least one of its two most recent financial years*
  - *Employs an average of at least 250 employees for at least one of its two most recent financial years*

9. For entities only: \*Which of the following sectors or industries does the entity operate in? Select all that apply. (Required)

- *Health care and social assistance*

10. For entities only: \*In which country is the entity headquartered or principally located? (Required)

- *Canada*

10.1 If in Canada: \*In which province or territory is the entity headquartered or principally located? (Required)

- *Ontario*

## Annual Report

Reporting for entities

1. \*What steps has the entity taken in the previous financial year to prevent and reduce the risk that forced labour or child labour is used at any step of the production of goods in Canada or elsewhere by the entity or of goods imported into Canada by the entity? Select all that apply. (Required)

Other, please specify:

- *CMH works primarily with MMC, a Shared Services Organization who has updated contract templates and RFX templates*
- 

2. Please provide additional information describing the steps taken (if applicable) (1,500 character limit).

- *While CMH has not directly started this work, we belong to the Shared Service Organization called Mohawk Medbuy Corporation (“MMC”) who has initiated this work on our behalf. CMH leverages the majority of our contracts through this organization. MMC has modified their standard contract language and competitive procurement templates to prevent and reduce the risk of forced or child labour. CMH is in active contact with other Hospitals, the Ontario Hospital Association (“OHA”) and other Shared Service Organizations (mainly MMC) to ensure we are aware of any new education or training opportunities.*

3. \*Which of the following accurately describes the entity’s structure? (Required)

- *Corporation*

4. \*Which of the following accurately describes the entity's activities? Select all that apply. (Required)

- *Selling goods*
  - *in Canada*
  - *outside Canada*
- *Importing into Canada goods produced outside Canada*

5. Please provide additional information on the entity's structure, activities and supply chains (1,500 character limit).

- *Cambridge Memorial Hospital is an acute care hospital corporation based in Cambridge, Ontario and is governed by a Board of Directors. With an employee count of 1,720 physician & employees, CMH services the growing and diverse populations of Cambridge, North Dumfries and the Region of Waterloo and is a teaching hospital affiliated with McMaster University. CMH operates from its Cambridge, Ontario location and does not have any additional sites. A separately incorporated not-for-profit corporation not controlled by the hospital operates a gift shop on the hospital's premises and at times provides donations to the hospital through its proceeds. CMH also leases space to third-party entities for the provision of food services or clinical services. CMH sells medical supplies to patients for a fee where they are not otherwise funded by the provincial health insurance plan ("OHIP"). Examples include but are not limited to: orthopedic supplies such as casts; braces; premium cataract lenses. CMH is a member of a Shared Service Organization, MMC, which negotiates capital, consumable and service contracts on behalf of CMH. Most procurement activities at CMH are awarded to vendors who participate in a competitive process and are qualified by and managed through the initiatives run by MMC. CMH also utilizes other Shared Service Organizations such as Health Pro Canada, Ontario Education Collaborative Marketplace, Government of Ontario – Vendor of Records Arrangements and Kinetic GPO. The majority of goods procured by CMH in the last year have been from the Canadian market and delivered by a network of local distribution sites. Due to the specific needs of the medical community, some items are unable to be sourced locally and are therefore procured from international sources in accordance with Ontario's Broader Public Sector Procurement Directive and related policies. MMC and CMH are not aware of any instances where forced labour or child labour exist within our supply chain. CMH is committed to monitoring this matter and will make reports if applicable.*

6. \*Does the entity currently have policies and due diligence processes in place related to forced labour and/or child labour? (Required)

- *No*

7. Please provide additional information on the entity's policies and due diligence processes in relation to forced labour and child labour (if applicable) (1,500 character limit).

- *CMH belongs to MMC who facilitates the majority of the contracts we leverage. MMC has modified their standard contract language and their competitive procurement templates to include language that supports the reduction of*

*forced/child labour. MMC and CMH have not been made aware of any instances where forced labour or child labour exist within our current supply chain. CMH is committed to meeting its obligations under The Ontario Human Rights Code and has corporate policies on Health & Safety, Human Rights Policy, Whistleblower Policy, Abuse – Child and Duty to Report, and Respectful Workplace Program. CMH does not have a specific policy on forced labour or child labour in direct relation to our supply chain but is committed to reviewing its policies and practices.*

8. \*Has the entity identified parts of its activities and supply chains that carry a risk of forced labour or child labour being used? (Required)

- *No, we have not started the process of identifying risks.*

9. \*Has the entity identified forced labour or child labour risks in its activities and supply chains related to any of the following sectors and industries? Select all that apply. (Required)

- *None of the above*

10. Please provide additional information on the parts of the entity's activities and supply chains that carry a risk of forced labour or child labour being used, as well as the steps that the entity has taken to assess and manage that risk (if applicable) (1,500 character limit).

- *CMH and MMC have not been made aware of any instances where forced labour or child labour exist within our supply chain. CMH has not initiated a review of its supply chain practices in regards to forced labour or child labour. We have initiated a review with MMC and are committed to continuing a review of CMH's internal policies and practices.*

11. \*Has the entity taken any measures to remediate any forced labour or child labour in its activities and supply chains? (Required)

- *Not applicable, we have not identified any forced labour or child labour in our activities and supply chains.*

12. Please provide additional information on any measures the entity has taken to remediate any forced labour or child labour (if applicable) (1,500 character limit).

- *MMC and CMH have not been made aware of any instances where forced labour or child labour exist within our supply chain. CMH has not had to take any measures to remediate forced labour or child labour to date.*

13. \*Has the entity taken any measures to remediate the loss of income to the most vulnerable families that results from any measure taken to eliminate the use of forced labour or child labour in its activities and supply chains? (Required)

- *Not applicable, we have not identified any loss of income to vulnerable families resulting from measures taken to eliminate the use of forced labour or child labour in our activities and supply chains.*

14. Please provide additional information on any measures the entity has taken to remediate the loss of income to the most vulnerable families that results from any measure taken to eliminate the use of forced labour or child labour in its activities and supply chains (if applicable) (1,500 character limit).

- *CMH has not taken any measures of remediation work aimed to counteract or address any human rights harms that may have occurred.*

15. \*Does the entity currently provide training to employees on forced labour and/or child labour? (Required)

- *No*

16. Please provide additional information on the training the entity provides to employees on forced labour and child labour (if applicable). (1,500 character limit).

- *CMH does not currently provide any training solely on the topic of forced and child labour.*

17. \*Does the entity currently have policies and procedures in place to assess its effectiveness in ensuring that forced labour and child labour are not being used in its activities and supply chains? (Required)

- *No*

18. Please provide additional information on how the entity assesses its effectiveness in ensuring that forced labour and child labour are not being used in its activities and supply chains (if applicable). (1,500 character limit).

- *CMH has not started this work to directly address our effectiveness to ensure forced labour and child labour are not being used in our activities and supply chains.*

President and CEO  
Phone: (519) 621-2333, Ext. 2301  
Fax: (519) 740-4953  
Email: [pgaskin@cmh.org](mailto:pgaskin@cmh.org)



## MEMORANDUM

**TO:** The Board of Directors, Cambridge Memorial Hospital

**DATE:** May 13, 2024

**REPORTING PERIOD:** April 1, 2023 - March 31, 2024

**FROM:** Patrick Gaskin  
President and CEO

**RE:** CEO Certificate of Compliance

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I have reviewed, or caused to be reviewed, such files, books of account and records of CMH and have made, or caused to be made, such enquiries of the financial, accounting and other personnel of CMH as I have determined necessary for the purposes of this certificate.

In my capacity as President and CEO, and for the reporting period identified above, I hereby attest that to the best of my knowledge, except as set out below:

1. Insurance:

- (a) All property, casualty and liability insurance is in place and coverage is suitable and in accordance with risk, the indemnity amount is sufficient in light of risk, all premiums have been paid and the policy is up-to-date;
- (b) Directors' and Officers' liability insurance is in place and coverage is suitable and in accordance with risk, the indemnity amount is sufficient in light of risk, all premiums have been paid and the policy is up-to-date
- (c) CMH is not in default with respect to any provisions contained in any insurance policy; and
- (d) CMH has provided all notices and presented all claims under any insurance policy in accordance with the notice periods established by the insurer.

2. Compliance:

- (a) CMH is in compliance, in all material respects, with applicable health & safety legislation and regulations
- (b) CMH is in compliance, in all material respects, with applicable environmental legislation and regulations
- (c) CMH is in compliance, in all material respects, with all other applicable legislation or regulations applicable to the operation of CMH.

A handwritten signature in black ink, appearing to read "Patrick Gaskin", with a horizontal line extending to the right.

Patrick Gaskin  
President and CEO





# BRIEFING NOTE

**Date:** May 17, 2024  
**Issue:** Broader Public Sector Accountability Act Attestation  
**Prepared for:** Board of Directors  
**Purpose:**  Approval  Discussion  Information  Seeking Direction  
**Prepared by:** Valerie Smith-Sellers, Director, Finance  
**Approved by:** Patrick Gaskin, President and CEO

**Attachments/Related Documents:**

1. BPS Attestation Reporting April 1, 2023 to March 31, 2024
2. Hospital Report on Consultant Use
3. Hospital Report on Non-Compliant Exception List
4. Mohawk Medbuy- 2023-24 Attestation Letter
5. Mohawk Medbuy- BPS Attestation Reporting April 1, 2023 to March 31, 2024
6. Approved Non-Compliant Procurement for public posting

**Alignment with 2024-25 CMH Priorities:**

2022-2027 Strategic Plan No <input type="checkbox"/>	2024/25 CMH Priorities No <input checked="" type="checkbox"/>	2024/25 Integrated Risk Management Priorities No <input type="checkbox"/>
<input type="checkbox"/> Elevate Partnerships in Care	<input type="checkbox"/> Improve Patient Flow (PIA, Time to Bed, ALC)	<input type="checkbox"/> Access to Care
<input type="checkbox"/> Advance Health Equity	<input type="checkbox"/> Embrace Diversity, Build a Culture of Inclusion	<input type="checkbox"/> Business Continuity
<input type="checkbox"/> Increase Joy In Work	<input type="checkbox"/> Increase Staff Engagement Through Improved Staffing	<input type="checkbox"/> Workforce Planning
<input type="checkbox"/> Reimagine Community Health	<input type="checkbox"/> Prepare for Digital Health Transformation	<input type="checkbox"/> Change Management
<input checked="" type="checkbox"/> Sustain Financial Health	<input type="checkbox"/> Earn the Maximum Eligible PCOP Funding	<input checked="" type="checkbox"/> Revenue & Funding

**Recommendation/Motion**

**Board**

Following review and discussion of the information provided, the Board approves the Broader Public Sector Accountability Act, 2010 (BPSAA) Appendix C - Attestation prepared by the President and CEO in accordance with Section 15 of the BPSAA for the period April 1, 2023 to March 31, 2024.

**Resources Committee**

Following review and discussion of the information provided, the Resources Committee of the Board recommends that the Board of Directors approves the Broader Public Sector Accountability Act, 2010 (BPSAA) Appendix C - Attestation prepared by the President and CEO in accordance with Section 15 of the BPSAA for the period April 1, 2023 to March 31, 2024.

**Executive Summary**

Cambridge Memorial Hospital (CMH) appropriately followed the requirements of the BPSAA, except for Section 12 Procurement Directives for purchases greater than \$100,000.

## Background

CMH is required to abide by the Ontario Ministry of Finance Broader Sector Supply Chain Directives and the Canada Free Trade Agreement (CFTA) meant to ensure that publicly funded goods and services are acquired by Broader Public Sector (BPS) organizations through a process that is open, fair and transparent.

As part of the accountability requirements from the BPSAA, the hospital is required to submit an attestation to Ontario Health West and prepare a report concerning the use of consultants and compliance with applicable procurement directives for purchase over \$100,000 (\$121,000 as of January 1, 2024). The Board is required to approve this attestation and report on an annual basis.

## Analysis

All costs allocated to consultant and professional fees for the fiscal year ending March 31, 2024 were reviewed to determine if they complied with the BPSAA guidelines. In order to determine if the expenditure was a consulting expenditure the following definition was used: “consultant means a person or entity that, under an agreement other than an employment agreement, provides expert or strategic advice and related services for consideration and decision-making.”

The attached Section 6 - Hospital Report on Consultant Use (2.3b) lists consulting expenditures incurred during the 2023-24 fiscal year. There were no exceptions.

Professional fee expenditures were reviewed for the 2023-24 fiscal year and the following areas were contacted to confirm the nature of the expenditure and the procurement process that was followed:

- Office of the President
- Environmental Services
- Finance
- Human Resources
- Information Technology
- Patient Experience
- Purchasing

The attached Section 12 - Exception Report on Procurement Directives (2.3c) for all CMH initiated contracts for purchases over \$100,000 includes description and rationale for the exceptions and actions to be taken. These purchases were not compliant with BPSAA legislation.

CMH is a member of Mohawk Medbuy, a supply chain, group purchasing organization representing a large number of hospitals in Ontario. The attached attestation letter and contract exception report confirm that Mohawk Medbuy was in compliance with provincial procurement requirements.

The list of approved non-competitive procurement (2.3d) is attached for information and is required to be publically posted to comply with BPSAA.

CMH will continue working with all departments to facilitate an open and competitive processes where required or to join existing contracts through shared service organizations.



**APPENDIX C - ATTESTATION**

Prepared in accordance with section 15 of the *Broader Public Sector Accountability Act, 2010* (BPSAA)

**TO:** The Board of **Cambridge Memorial Hospital**, (the “Board”)  
**FROM:** **Patrick Gaskin**  
**President & Chief Executive Officer**  
Cambridge Memorial Hospital  
**DATE:** **May 27, 2024**  
**RE:** **April 1, 2023 – March 31, 2024 (“the Applicable Period”)**

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On behalf of the Cambridge Memorial Hospital (the Hospital) I attest to:

- the completion and accuracy of reports required of the Hospital pursuant to section 6 of the BPSAA on the use of consultants;
- the Hospital’s compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds;
- the Hospital’s compliance with any applicable expense claims directives issued under section 10 of the BPSAA by the Management Board of Cabinet;
- [to be added once ss. 15(1)(c.1) of the Act is proclaimed into force] the Hospital’s compliance with any applicable perquisite directives issued under section 11.1 of the BPSAA by the Management Board of Cabinet; and
- the Hospital’s compliance with any applicable procurement directives issued under section 12 of the BPSAA by the Management Board of Cabinet, during the Applicable Period.

In making this attestation, I have exercised care and diligence that would reasonably be expected of a insert applicable title i.e. hospital administrator/superintendent/CEO in these circumstances, including making due inquiries of Hospital staff that have knowledge of these matters.

I further certify that any material exceptions to this attestation are documented in the attached Schedule A.

Dated at Cambridge, Ontario this **June 5, 2024**.

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**Patrick Gaskin**  
**President & Chief Executive Officer**  
Cambridge Memorial Hospital

I certify that this attestation has been approved by the board of the **Cambridge Memorial Hospital** on June 5, 2024.

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Nicola Melchers  
**Board Chair**  
**Cambridge Memorial Hospital**

### **SCHEDULE A to Attestation**

1. Exceptions to the completion and accuracy of reports required in section 6 of the BPSAA on the use of consultants;

No known exceptions

2. Exceptions to the Hospital's compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds;

No known exceptions.

3. Exceptions to the Hospital's compliance with the expense claims directive issued under section 10 of the BPSAA by the Management Board of Cabinet;

No known exceptions.

4. Exceptions to the Hospital's compliance with the perquisites directive issued under section 11.1 of the BPSAA by the Management Board of Cabinet; and

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No known exceptions.

5. Exceptions to the Hospital's compliance with the procurement directive issued under section 12 of the BPSAA by the Management Board of Cabinet.

See attached list of known purchases >\$100,000 not in compliance with Section 12 Procurement Directive

## Hospital Report on Consultant Use

**Name of Hospital:** Cambridge Memorial Hospital

**NAME OF OH Region:** Ontario Health West

**REPORTING PERIOD:** April 1, 2023 to March 31, 2024

<b>No.</b>	<b>Consultant Firm Name</b>	<b>Name and Title of Consulting Contract</b>	<b>Contract Term</b> <i>(If the contract term has been extended please include the original contract term and the amended contract term)</i>	<b>Procurement Value (A+B+C)</b> <i>A=Original Value B=Value of Amendments C=Total Procurement Value Total Paid (\$)</i>	<b>Consultant Selection Process</b> <i>(Open Competitive, Invitational Competitive, Non-competitive – If non-competitive explanation required)</i>	<b>Modifications to Agreement</b> <i>(if yes, did the procurement documents permit modifications to the term or value of the agreement?)</i>
1	Compensation Governance Partners Inc.	Executive Compensation Review	October 2023	\$38,000.00	Non Competitive	No modifications
2	Deloitte	Consulting related to HIS project	July 2022	\$35,000.00	Open Competitive	No modifications
3	Human Capital Investment Consulting	Non Union Salary review	October 2023	\$23,000.00	Non Competitive	No Modifications

Cambridge Memorial Hospital

### Attestation Reporting Period April 1, 2023 - March 31, 2024

Compliance with any applicable procurement directives BPSAA section 12

Known instances of vendor spend >\$100,000.

No.	Vendor	23/24 Spend	Description and Rationale for Exception	Actions to be Taken
1	Bayer	\$166,500.00	MMC Contract C8809 for Contrast Media was extended past the original contract expiry date due to delays at MMC.	CMH signed onto the contract extension and participated in the new initiative with MMC.
2	Johnson & Johnson Medical Products	\$164,976.41	MMC Contract C8893 for Trauma and Bone fixation products – plate and screw systems was extended past original contract expiry date due to delays at MMC.	CMH signed onto the contract extension and participated in the new initiative with MMC.
3	Daniels	\$148,072.01	MMC contract C8835 for reusable hazardous waste containers and service was extended past its original contract expiry date due to delays at MMC.	CMH signed onto the contract extension and participated in the new initiative with MMC.
4	Medline	\$139,246.20	MMC contract C8830 for OR drapes, packs and gowns was extended past its original contract expiry date due to delays at MMC.	CMH signed onto the contract extension and participated in the new initiative with MMC.
5	Iatric	\$149,749.00	Software required for health record integration to Meditech. Required until new HIS system is implemented.	Compliant process will be conducted to establish a contract.
6	Trademark Industrial Inc.	\$125,530.42	Numerous specific projects that together exceeded the BPSAA threshold.	Reminder of BPSAA legislation provided to the team to ensure a compliant process is conducted prior to establishing a contract.



April 1, 2024

**Attestation to the BPSAA Supply Chain Secretariat BPS Directive and Canada Free Trade Agreement (CFTA) Compliance**

Dear Member,

Mohawk Medbuy Corporation fully understands and abides by the Ontario Ministry of Finance Broader Public Sector Supply Chain Directives and the Canada Free Trade Agreement (CFTA) meant to ensure that publicly funded goods and services are acquired by BPS organizations through a process that is open, fair, and transparent.

On behalf of Mohawk Medbuy Corporation, we attest that all contracting services performed on the Members' behalf for the applicable period of April 1, 2023 – March 31, 2024, are in compliance with the Broader Public Sector Supply Chain Directives and the Canada Free Trade Agreement (CFTA). Exceptions, for contracts on which the Member participated occurring during the twelve (12) month reporting period are noted on the attached document with supporting explanations.

In making this attestation, we have exercised care and diligence that would reasonably be expected in these circumstances, including making due inquires and reviewing results of the self-assessment audits we have completed.

I, Marc Lemaire, Senior Vice President, Sourcing, I, Dale Thomson, Senior Vice President, Sourcing, I, Raechel Griffin, Vice President, Capital, FFE, and Nutrition Services Procurement I, Ally Dhalla, Senior Vice President Pharmacy and Clinical Services & Innovation have the signing authority to make this commitment on behalf of Mohawk Medbuy Corporation.

**MOHAWK MEDBUY CORPORATION**

Marc Lemaire  
Senior Vice President, Sourcing  
[mlemaire@mohawkmedbuy.ca](mailto:mlemaire@mohawkmedbuy.ca)

Dale Thomson  
Senior Vice President, Sourcing  
[dthomson@mohawkmedbuy.ca](mailto:dthomson@mohawkmedbuy.ca)

Raechel Griffin  
Vice President, Capital, FFE  
and Nutrition Services  
Procurement  
[rgriffin@mohawkmedbuy.ca](mailto:rgriffin@mohawkmedbuy.ca)

Ally Dhalla  
Senior Vice President, Pharmacy and Clinical Services & Innovation  
[adhalla@mohawkmedbuy.ca](mailto:adhalla@mohawkmedbuy.ca)





**BPS Attestation Report - April 1, 2023 to March 31, 2024 - CMH**

CMH

CAMBRIDGE  
MEMORIAL  
HOSPITAL

Code	Contract No.	Contract Name	Supplier Name	Contract Start Date	Current Contract Expiry Date	New Contract Expiry Date (for extended contracts)	Exception Type	Justification Code	SC10022
MILR	C12187	MILR LAB PROFICIENCY TESTING 2023	College of American Pathologist	Friday, September 01, 2023	Thursday, August 31, 2028		Limited Tender	A5	P-ND
MMCL	C12042	MMCL DENTAL PRODUCTS 2021	Henry Schein	Tuesday, August 01, 2023	Thursday, July 31, 2025		Limited Tender	A1	P-ND
MMCL	C12044	MMCL DENTAL PRODUCTS 2021	Patterson Dental	Tuesday, August 01, 2023	Thursday, July 31, 2025		Limited Tender	A1	P-ND
MMNCL	C11635	MMNCL Outsourced Sourcing Services	Ayres Consulting Services	Tuesday, April 25, 2023	Tuesday, October 24, 2023		Limited Tender	A7 (i)	P-ND
PH	C10858	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Alcon	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	P-ND
PH	C10862	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	AstraZeneca	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	P-ND
PH	C10866	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Bayer	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	P-ND
PH	C10870	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Generic Medical	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	P-ND
PH	C10876	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	JAMP Pharma Corporation	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	P-ND
PH	C10873	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Merck Canada Inc	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	P-ND
PH	C11145	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Xediton Pharma	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	P-ND
PH	C11869	PH Oral Solid Pharmaceuticals - Bridge	AbbVie	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11870	PH Oral Solid Pharmaceuticals - Bridge	Accel Pharma Inc.	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C10544	PH Oral Solid Pharmaceuticals - Bridge	Astellas Pharma Canada	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11873	PH Oral Solid Pharmaceuticals - Bridge	Auropharma Inc	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C10570	PH Oral Solid Pharmaceuticals - Bridge	Bausch Health, Canada Inc,	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11875	PH Oral Solid Pharmaceuticals - Bridge	Bayer	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11876	PH Oral Solid Pharmaceuticals - Bridge	BGP Pharma	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11877	PH Oral Solid Pharmaceuticals - Bridge	Boehringer-Ingelheim (Canada)	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11878	PH Oral Solid Pharmaceuticals - Bridge	Dr. Reddy's Laboratories Canada Inc	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C10550	PH Oral Solid Pharmaceuticals - Bridge	Eli Lilly Canada Inc	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11881	PH Oral Solid Pharmaceuticals - Bridge	Johnson & Johnson Inc	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11882	PH Oral Solid Pharmaceuticals - Bridge	Marcan Pharmaceuticals Inc	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11883	PH Oral Solid Pharmaceuticals - Bridge	Medexus Pharma	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11884	PH Oral Solid Pharmaceuticals - Bridge	Merck Canada Inc	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11885	PH Oral Solid Pharmaceuticals - Bridge	Mint Pharmaceuticals Inc	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11886	PH Oral Solid Pharmaceuticals - Bridge	Mylan Pharmaceuticals	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11887	PH Oral Solid Pharmaceuticals - Bridge	Natco Pharma	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11892	PH Oral Solid Pharmaceuticals - Bridge	Norwell Consumer Healthcare	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11888	PH Oral Solid Pharmaceuticals - Bridge	Novartis Pharmaceuticals Canada Inc	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11889	PH Oral Solid Pharmaceuticals - Bridge	Odan Laboratories Ltd	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11890	PH Oral Solid Pharmaceuticals - Bridge	Paladin	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11891	PH Oral Solid Pharmaceuticals - Bridge	Pendopharm	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11893	PH Oral Solid Pharmaceuticals - Bridge	Pfizer Canada ULC	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11894	PH Oral Solid Pharmaceuticals - Bridge	Pharmascience Inc,	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11897	PH Oral Solid Pharmaceuticals - Bridge	Searchlight Phama	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11898	PH Oral Solid Pharmaceuticals - Bridge	Taro Pharmaceuticals	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11900	PH Oral Solid Pharmaceuticals - Bridge	Valeo Pharma Inc	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A7(ii)	P-ND
PH	C11871	PH Oral Solid Pharmaceuticals	Apotex Inc	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A2 & A5	P-ND
PH	C11872	PH Oral Solid Pharmaceuticals	Astellas Pharma Canada	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A2 & A5	P-ND
PH	C12167	PH Oral Solid Pharmaceuticals	Eisai Co	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A2 & A5	P-ND
PH	C11880	PH Oral Solid Pharmaceuticals	JAMP Pharma Corporation	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A2 & A5	P-ND
PH	C12230	PH Oral Solid Pharmaceuticals	HLS Therapeutics	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A2 & A5	P-ND
PH	C12192	PH Oral Solid Pharmaceuticals	Indivior Canada	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A2 & A5	P-ND
PH	C12275	PH Oral Solid Pharmaceuticals	Lupin	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A2 & A5	P-ND
PH	C12185	PH Oral Solid Pharmaceuticals	Organon Canada	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A2 & A5	P-ND
PH	C11896	PH Oral Solid Pharmaceuticals	sanofi-aventis Canada Inc	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A2 & A5	P-ND
PH	C11895	PH Oral Solid Pharmaceuticals	Sandoz Canada Inc	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A2 & A5	P-ND
PH	C11899	PH Oral Solid Pharmaceuticals	Teva Canada Ltd	Saturday, July 01, 2023	Wednesday, March 31, 2027		Limited Tender	A2 & A5	P-ND
PH	C12213	PH Inhaled Anaesthetics Desflurane 2023	Baxter	Sunday, October 01, 2023	Wednesday, September 30, 2026		Limited Tender	A5	P-ND
PH	C11221	PH Clozapine 2023	Eli Lilly Canada Inc	Sunday, October 01, 2023	Tuesday, September 30, 2025		Limited Tender	A5	P-ND
PH	C12222	PH Clozapine 2023	AA Pharma	Sunday, October 01, 2023	Tuesday, September 30, 2025		Limited Tender	A5	P-ND
PH	C12226	PH Clozapine 2023	HLS Therapeutics	Sunday, October 01, 2023	Tuesday, September 30, 2025		Limited Tender	A5	P-ND
PH	C12228	PH Clozapine 2023	Mylan Pharmaceuticals	Sunday, October 01, 2023	Tuesday, September 30, 2025		Limited Tender	A5	P-ND
PH	C12157	PH NAPRA Quality Compliance and Risk Management System 2023	Omnitech	Friday, December 01, 2023	Monday, November 30, 2026		Limited Tender	A5	P-ND
PH	C12156	PH NAPRA Quality Compliance and Risk Management System 2023	Innovative OncoSolutions	Friday, December 01, 2023	Monday, November 30, 2026		Limited Tender	A5	P-ND
PH	C12406	PH Drug Information Services 2024	METRODIS	Monday, January 01, 2024	Sunday, December 31, 2028		Limited Tender	A5	P-ND
PH	C12405	PH Drug Information Services 2024	THE NORTH WEST COMPANY LP. OVRD	Monday, January 01, 2024	Friday, December 31, 2027		Limited Tender	A5	P-ND
PH	C11594	PH MISCELLANEOUS ONCOLOGY + INJECTABLE PHARMACEUTICALS SEPT 2023	Avir Pharma	Monday, January 01, 2024	Monday, September 30, 2024		Limited Tender	A2 & A5	P-ND
PH	C11220	PH MISCELLANEOUS ONCOLOGY + INJECTABLE PHARMACEUTICALS SEPT 2023	Pharmascience	Monday, January 01, 2024	Tuesday, September 30, 2025		Limited Tender	A2 & A5	P-ND
PH	C12538	PH Oncology Biologic HLR- LT	Hoffmann-La Roche	Thursday, February 15, 2024	Saturday, October 31, 2026		Limited Tender	A5	P-ND
MMNCL	C10457	MMNCL ARMoured CAR SERVICES 2019 - BRINKS CANADA	BRINKS	Monday, April 01, 2019	Wednesday, May 31, 2023	Monday, July 31, 2023	Extension	A8	P-ND



**BPS Attestation Report - April 1, 2023 to March 31, 2024 - CMH**

CMH

CAMBRIDGE  
MEMORIAL  
HOSPITAL

Code	Contract No.	Contract Name	Supplier Name	Contract Start Date	Current Contract Expiry Date	New Contract Expiry Date (for extended contracts)	Exception Type	Justification Code	SC10022
INNOV	C10458	INNOV EO2 CONTINUOUS DIFFUSION OF OXYGEN 2019 - EO2 CONCEPTS - PA	EO2 CONCEPTS	Saturday, June 01, 2019	Wednesday, May 31, 2023	Friday, May 31, 2024	Extension	A7	P-ND
INNOV	C10965	INNOV SOLUTION CATHETER LOCK 4% T-EDTA 2020 – STERILECARE – PA	Sterilecare	Monday, February 01, 2021	Wednesday, January 31, 2024	Friday, January 31, 2025	Extension	A8	P-ND
MMNCL	C8964	MMNCL IT CONSUMABLES 2016 - STAPLES	Staples Professional Canada	Monday, June 20, 2016	Tuesday, June 27, 2023	Friday, June 28, 2024	Extension	A8	P-ND
INNOV	C9084	INNOV SECURACATH 2016 - NIPRO - PA	NIPRO	Saturday, October 01, 2016	Thursday, August 31, 2023	Thursday, August 31, 2023	Extension	A7	P-ND
MMNCL	MMC-1947	MMNCL RESTRAINT BODY AND INJURY PREVENTION	MEDLINE CANADA INC.	Friday, June 01, 2018	Wednesday, May 31, 2023	Friday, May 31, 2024	Extension	A8	P-ND
MMNCL	C10587	MMNCL TRAVEL SERVICES 2019 - AMERICAN EXPRESS GLOBAL BUSINESS TRAVEL -	American Express Global Business Travel	Wednesday, January 01, 2020	Friday, September 22, 2023	Sunday, December 31, 2023	Extension	A8	P-ND
OR	C11035	OR SPONGES 2021 - MEDLINE - PA	Medline	Monday, March 01, 2021	Sunday, December 31, 2023	Friday, May 31, 2024	Extension	A8	P-ND
OR	C11036	OR SPONGES 2021 - DERMA SCIENCES - PA	Derma Sciences	Monday, March 01, 2021	Sunday, December 31, 2023	Friday, May 31, 2024	Extension	A8	P-ND
OR	C11038	OR SPONGES 2021 - STEVENS - PA	Stevens	Monday, March 01, 2021	Sunday, December 31, 2023	Friday, May 31, 2024	Extension	A8	P-ND
OR	C8897	OR TRAUMA - IM HIP FIXATION EXTERNAL FIXATORS INTERNAL PELVIC FIXATION HIP CABLING SYSTEMS 2016 - JJMP	JJMP	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	P-ND
OR	C8924	OR TRAUMA AND BONE FIXATION PRODUCTS - SMALL JOINT REPLACEMENT IMPLANTS & INSTRUMENTS 2016 - SMITH & NEPHEW	SMITH & NEPHEW	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	P-ND
OR	C8925	OR TRAUMA AND BONE FIXATION PRODUCTS - SMALL JOINT REPLACEMENT IMPLANTS & INSTRUMENTS 2016 - MEDQUEST	MEDQUEST MEDICAL	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	P-ND
OR	C8926	OR TRAUMA AND BONE FIXATION PRODUCTS - SMALL JOINT REPLACEMENT IMPLANTS & INSTRUMENTS 2016 - STRYKER	STRYKER CANADA ULC	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	P-ND
OR	C8927	OR TRAUMA AND BONE FIXATION PRODUCTS - SMALL JOINT REPLACEMENT IMPLANTS & INSTRUMENTS 2016 - TRIBE MEDICAL	TRIBE MEDICAL	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	P-ND
OR	C8928	OR TRAUMA AND BONE FIXATION PRODUCTS - SMALL JOINT REPLACEMENT IMPLANTS & INSTRUMENTS 2016 - STRYKER	STRYKER CANADA ULC	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	P-ND
OR	C8939	OR TRAUMA AND BONE FIXATION PRODUCTS - SMALL JOINT REPLACEMENT IMPLANTS & INSTRUMENTS 2016 - ZIMMER	ZIMMER BIOMET	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	P-ND
MILR	C9100	MILR CONTRAST MEDIA 2017 - METHAPHARM - PA	Methapharm	Marchh 1, 2017	Monday, July 31, 2023	Thursday, August 31, 2023	Extension	A8	P-ND
MMNCL	MSS-1791	MMNCL CONTAINER SHARPS DISPOSABLE SECONDARY - CARDINAL	CARDINAL HEALTH CANADA INC	Friday, April 01, 2016	Thursday, August 31, 2023	Sunday, December 31, 2023	Extension	A8	P-ND
OR	C10180	OR LASER FIBERS 2017 - BOSTON SCIENTIFIC - PA	BOSTON SCI	Wednesday, November 01, 2017	Monday, July 31, 2023	Wednesday, July 31, 2024	Extension	A (d)	P-ND
OR	C10182	OR LASER FIBERS 2017 - COOK CANADA - PA	COOK CANADA	Wednesday, November 01, 2017	Monday, July 31, 2023	Wednesday, July 31, 2024	Extension	A (d)	P-ND
OR	C10183	OR LASER FIBERS 2017 - OLYMPUS CANADA - PA	OLYMPUS	Wednesday, November 01, 2017	Monday, July 31, 2023	Wednesday, July 31, 2024	Extension	A (d)	P-ND
OR	C8621	OR TISSUE COAGULATION 2015 - OLYMPUS - CONSIGNMENT	OLYMPUS	Wednesday, April 01, 2015	Tuesday, October 31, 2023	Wednesday, January 31, 2024	Extension	A (d)	P-ND
MILR	C8681	MILR SPECIALTY AND BIOPSY NEEDLES 2015 - BD - PA	BD	Saturday, November 01, 2025	Sunday, December 31, 2023	Wednesday, January 31, 2024	Extension	A (d)	P-ND
MMNCL	C11416	MMNCL EXECUTIVE COACHING 2021 - VERITY INTERNATIONAL	VERITY INTERNATIONAL	Wednesday, December 01, 2021	Wednesday, January 31, 2024	Sunday, March 31, 2024	Extension	A (d)	P-ND
MILR	C10186	MILR POWER INJECTOR PRODUCTS 2015 - SMITHS MEDICAL	Smiths Medical - Trudell	Tuesday, August 01, 2017	Sunday, December 31, 2023	Sunday, March 31, 2024	Extension	A (d)	P-ND
MILR	C10472	MILR LABORATORY SUPPLIES 2019 - MICRONOSTYX	Micronostyx	Wednesday, May 01, 2019	Tuesday, April 30, 2024	Thursday, April 30, 2026	Extension	A (d)	P-ND
MILR	C11779	MILR RADIOPHARMACEUTICALS RADIUM 2023	Bayer	Tuesday, August 01, 2023	Monday, July 31, 2028		Limited Tender	A5 (iii)	NP
MILR	C12512	MILR AUTOMATED RNA AND DNA EXTRACTION 2024 - LT	Biomerieux Canada Inc	Friday, March 01, 2024	Sunday, February 28, 2027		Limited Tender	A(b) v	NP
MMCL	C12043	MMCL DENTAL PRODUCTS 2021	Sinclair Dental	Tuesday, August 01, 2023	Thursday, July 31, 2025		Limited Tender	A1	NP
MMNCL	C12159	MMNCL EMPLOYEE BENEFITS BROKER CONSULTANTS 2023	GALLAGHER BENEFIT SERVICES	Saturday, July 01, 2023	Monday, June 30, 2025		Limited Tender	A8	NP
MMNCL	C12360	MMNCL Boiler Service and Repair 2023	Miura Canada Co, LTD	Wednesday, November 01, 2023	Thursday, October 03, 2024		Limited Tender	A7 (i)	NP
OR	C11829	OR Arthroplasty Hips, Knees & Bone Cement	Medacta	Monday, May 01, 2023	Friday, December 31, 2027		Limited Tender	A8	NP
OR	C12188	OR Vascular Products Peripheral 2023	Advanced Surgi-Pharm	Friday, December 01, 2023	Tuesday, November 30, 2027		Limited Tender	A8	NP
OR	C12189	OR Vascular Products Peripheral 2023	LeMaitre	Friday, December 01, 2023	Tuesday, November 30, 2027		Limited Tender	A5(iii)	NP
PH	C12000	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	AbbVie	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11972	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Accellor	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11916	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Alera Skin Care	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11992	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	AMG Medical	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11969	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Apotex Inc	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11963	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Aspen Pharma	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C12007	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Atlas Lab	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11991	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Auro Pharma	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11947	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Bausch & Lomb	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11948	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Bausch Health, Canada Inc,	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11949	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Biosyent	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C12008	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Boehringer-Ingelheim (Canada)	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C12053	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	BGP Pharma	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11922	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Dr. Reddy's Laboratories Canada Inc	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C12120	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Ferring Inc	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C12040	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Healthmark	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11923	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Johnson & Johnson Inc	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11950	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Leo Pharma	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11951	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Medexus Pharma	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11965	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Methapharm	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C12003	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Mylan Pharmaceuticals	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11952	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Natco Pharma	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP



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Code	Contract No.	Contract Name	Supplier Name	Contract Start Date	Current Contract Expiry Date	New Contract Expiry Date (for extended contracts)	Exception Type	Justification Code	SC10022
PH	C11967	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Norwell Consumer Healthcare	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11980	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Novartis Pharmaceuticals Canada Inc	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11981	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Odan Laboratories Ltd	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11982	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Omega Lab	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11924	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Organon Canada	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11925	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Orimed Pharma	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C12081	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Paladin Labs	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11928	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Pendopharm	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C12006	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Pharma stulln	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11954	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Pharmascience Inc,	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11984	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Sandoz Canada Inc	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C12118	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	sanofi-aventis Canada Inc	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C12117	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	saonfi Consumer	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11985	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Seaford Pharma	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11987	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Searchlight Phama	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11926	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Sterimax Inc	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11971	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Stom Pharma	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11994	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Taro Pharmaceuticals	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11927	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Teva Canada Ltd	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C11988	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Valeo Pharma Inc	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	NP
PH	C12223	PH Clozapine 2023	AA Pharma	Sunday, October 01, 2023	Tuesday, September 30, 2025		Limited Tender	A5	NP
PH	C12224	PH Clozapine 2023	HLS Therapeutics	Sunday, October 01, 2023	Tuesday, September 30, 2025		Limited Tender	A5	NP
PH	C12225	PH Clozapine 2023	HLS Therapeutics	Sunday, October 01, 2023	Tuesday, September 30, 2025		Limited Tender	A5	NP
PH	C12227	PH Clozapine 2023	Mylan Pharmaceuticals	Sunday, October 01, 2023	Tuesday, September 30, 2025		Limited Tender	A5	NP
PH	C12229	PH Clozapine 2023	Mylan Pharmaceuticals	Sunday, October 01, 2023	Tuesday, September 30, 2025		Limited Tender	A5	NP
MILR	C11626	MILR REAGENTS LAB RESEARCH 2023 - QIAGEN INC	QIAGEN INC	Sunday, January 01, 2023	Saturday, December 31, 2022	Tuesday, December 31, 2024	Extension	A5 (v)	NP
MMNCL	C11653	MMNCL OUTSOURCED SOURCING SERVICES	AYRES CONSULTING	Tuesday, April 25, 2023	Monday, April 24, 2023	Tuesday, April 25, 2023	Extension	A7 (i)	NP
MMCL	C8813	MM DENTAL PRODUCTS 2016	Henry Shein	Thursday, May 05, 2016	Wednesday, May 31, 2023	Monday, July 31, 2023	Extension	A8	NP
MMNCL	MMC-AA-1831	MMNCL SERVICE MASSAGE CHAIR 2018 - ONSITE HEALTH	ONSITE HEALTH	Friday, June 01, 2018	Wednesday, May 31, 2023	Friday, May 31, 2024	Extension	A8	NP
MMNCL	NSC 17-77 MHC	NSC PEST CONTROL	ABELL PEST CONTROL	Tuesday, March 01, 2022	Tuesday, February 28, 2023	Tuesday, October 31, 2023	Extension	A7	NP
MMNCL	NSC 18-10	NSC WIRELESS DEVICES	TBAYTEL	Saturday, October 01, 2022	Friday, September 30, 2022	Tuesday, September 30, 2025	Extension	A7	NP
OR	C10383	OR BIOLOGIC MESH 2018 - COOK CANADA	COOK CANADA INC.	Thursday, November 01, 2018	Sunday, December 31, 2023	Thursday, October 31, 2024	Extension	A8	NP
OR	C10384	OR BIOLOGIC MESH 2018 - INTEGRA	Integra	Thursday, November 01, 2018	Sunday, December 31, 2023	Thursday, October 31, 2024	Extension	A8	NP
OR	C10385	OR BIOLOGIC MESH 2018 - JJMP	JJMP	Thursday, November 01, 2018	Sunday, December 31, 2023	Thursday, October 31, 2024	Extension	A8	NP
OR	C10386	OR BIOLOGIC MESH 2018 - STRYKER	STRYKER CANADA ULC	Thursday, November 01, 2018	Sunday, December 31, 2023	Thursday, October 31, 2024	Extension	A8	NP
OR	C10387	OR BIOLOGIC MESH 2018 - MEDTRONIC CANADA	MEDTRONIC CANADA -ULC.	Thursday, November 01, 2018	Sunday, December 31, 2023	Thursday, October 31, 2024	Extension	A8	NP
MMNCL	C10900	MMNCL BUDGETING & PLANNING SOFTWARE 2020 - WORKDAY	Workday	Saturday, August 01, 2020	Monday, July 31, 2023	Friday, July 31, 2026	Extension	A7 (i) (ii)	NP
MMNCL	C11607	MMNCL CORPORATE FLOOR MAT RENTAL 2022 - CANADIAN LINEN	CANADIAN LINEN	Tuesday, March 22, 2022	December 31, 2023	Sunday, August 31, 2025	Extension	A8	NP
OR	C8880	OR IOL'S AND OPHTHALMOLOGY PRODUCTS 2016 - ALCON	Alcon	Friday, January 01, 2016	Friday, June 30, 2023	Sunday, March 31, 2024	Extension	A8	NP
OR	C8882	OR IOL'S AND OPHTHALMOLOGY PRODUCTS 2016 - BAUSCH & LOMB	BAUSCH & LOMB	Friday, January 01, 2016	Friday, June 30, 2023	Sunday, December 31, 2023	Extension	A8	NP
OR	C8894	OR TRAUMA AND BONE FIXATION PRODUCTS - PLATE & SCREW SYSTEMS 2016 - SMITH & NEPHEW	SMITH & NEPHEW	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	NP
OR	C8896	OR TRAUMA AND BONE FIXATION PRODUCTS - PLATE & SCREW SYSTEMS 2016 - ZIMMER	ZIMMER BIOMET	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	NP
OR	C8898	OR TRAUMA - IM HIP FIXATION EXTERNAL FIXATORS INTERNAL PELVIC FIXATION HIP CABLING SYSTEMS 2016 - SMITH & NEPHEW	SMITH & NEPHEW	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	NP
OR	C8900	OR TRAUMA - IM HIP FIXATION EXTERNAL FIXATORS INTERNAL PELVIC FIXATION HIP CABLING SYSTEMS 2016 - ZIMMER	ZIMMER BIOMET	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	NP
OR	C8904	OR TRAUMA AND BONE FIXATION PRODUCTS - CRANIAL MAXILLOFACIAL PLATE AND SCREW SYSTEMS 2016 - JJMP	JJMP	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, August 31, 2025	Extension	A8	NP
OR	C8906	OR TRAUMA AND BONE FIXATION PRODUCTS - CRANIAL MAXILLOFACIAL PLATE AND SCREW SYSTEMS 2016 - STRYKER	STRYKER CANADA ULC	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, August 31, 2025	Extension	A8	NP
OR	C8907	OR TRAUMA AND BONE FIXATION PRODUCTS - CRANIAL MAXILLOFACIAL PLATE AND SCREW SYSTEMS 2016 - ZIMMER	ZIMMER BIOMET	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, August 31, 2025	Extension	A8	NP
OR	C8973	OR TRAUMA AND BONE FIXATION PRODUCTS - PLATE & SCREW SYSTEMS 2016 - TRIBE MEDICAL	TRIBE MEDICAL	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	NP
PH	C9017	PH VISCOELASTICS 2016 - BAUSCH & LOMB	BAUSCH & LOMB	Friday, July 01, 2016	Friday, June 30, 2023	Sunday, December 31, 2023	Extension	A8	NP
PH	C9068	PH VISCOELASTICS 2016 - ALCON	Alcon	Friday, July 01, 2016	Friday, June 30, 2023	Sunday, March 31, 2024	Extension	A8	NP
MMCL	MSS-1324K	MSS-1324K MMCL Endoscopes & Service 2001 - Pentax - Elliot Lake	Pentax Medical	Sunday, January 01, 2017	Tuesday, March 31, 2026	Sunday, January 31, 2027	Extension	A5(v)	NP
OR	MSS-1923	OR TRAUMA AND BONE FIXATION PRODUCTS - FIXATION PIN WIRE BIT	GALEN MEDICAL	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	NP
MMNCL	NSC 15-24	Transfusion Medicine	Ortho Clinical Diagnostic	Friday, July 01, 2016	Friday, June 30, 2023	Monday, June 30, 2025	Extension	A.5 (v)	NP
MMNCL	NSC 17-14	Employee Benefits - Health & Dental	GreenShield Canada	Tuesday, August 01, 2017	Monday, July 31, 2023	Wednesday, July 31, 2024	Extension	A8	NP
MMNCL	NSC 18-08	Biohazardous & Medical Waste	Stericycle	August 1, 2018	July 31, 2023	December 31, 2023	Extension	A8	NP



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OR	C11066	OR MPSC IVUS 2021 - BOSTON - SMGH	BOSTON SCI	Monday, February 15, 2021	Tuesday, June 01, 2021	Saturday, October 31, 2026	Extension	A (d)	NP
OR	C8487	OR CARDIAC PRODUCTS 2014 - ABBOTT MEDICAL	ABBOTT MEDICAL	Monday, December 01, 2014	Thursday, November 30, 2023	Monday, March 31, 2025	Extension	A (d)	NP
MILR	C8593	MILR SPECIALTY AND BIOPSY NEEDLES 2015 - DEVICOR	DEVICOR	Tuesday, April 01, 2025	Sunday, December 31, 2023	Sunday, March 31, 2024	Extension	A a (i), d	NP
MMNCL	C11535	MMNCL NON-TRADITIONAL MAIL SERVICE - DYNACARE	DYNACARE	Wednesday, June 01, 2022	Sunday, December 31, 2023	Tuesday, December 31, 2024	Extension	A8	NP
OR	MSS-1629	OR PROTECTOR/GUARD TIP INSTRUMENT	Advanced SurgoPharm	Wednesday, April 01, 2015	Tuesday, April 30, 2024	Sunday, March 31, 2024	Extension	A (d)	NP
MMNCL	MSS-1808A	MMNCL SERVICE PEST CONTROL	Abell	Wednesday, February 01, 2017	Monday, July 31, 2023	Wednesday, May 01, 2024	Extension	A8	NP
MMNCL	MSS-1808B	MMNCL SERVICE PEST CONTROL	ORKIN	Wednesday, February 01, 2017	Monday, July 31, 2023	Wednesday, May 01, 2024	Extension	A8	NP
MMNCL	29-FACSFLA - 21-75	LOCAL - WORKSPACE PLANNING CONSULTANT 2021	ATKINSON SCHROETER DESIGN GROU	Wednesday, December 15, 2021	Thursday, December 14, 2023	Wednesday, February 14, 2024	Extension	A (c)	NP
MMNCL	NSC 13-10	NSC CODING AND ABSTRACTING SOFTWARE 2019 - 3M	3M Healthcare	Monday, April 01, 2019	Monday, April 01, 2024	Wednesday, March 31, 2027	Extension	A (c)	NP
MILR	MSS-1762	MILR CANNULA PARECENTESIS	Canadian Hospital Specialties	Friday, January 01, 2016	Sunday, December 31, 2023	Thursday, December 31, 2026	Extension	(b)(v), (d)	NP
MMNCL	43-LDNCAS - 18-97	LOCAL - GROUNDS KEEPING MAINTENANCE 2019	Dirty Girls Lawn Care	Monday, July 01, 2019	Sunday, June 30, 2024	Saturday, November 30, 2024	Extension	A (d)	NP
MMNCL	C10455	MMNCL CELL PHONE SERVICE 2019 -BELL MOBILITY INC.	Bell Mobility	Friday, February 01, 2019	Wednesday, January 31, 2024	Wednesday, July 31, 2024	Extension	A (d)	NP
MILR	C10473	MILR LABORATORY SUPPLIES 2019 - ALERE	Abbott Rapid Diagnostics	Wednesday, May 01, 2019	Wednesday, April 30, 2024	Thursday, April 30, 2026	Extension	A (d)	NP
MMNCL	NSC 16-02	NSC ENDOSCOPY SCOPES 2019 - PENTAX	Pentax	Wednesday, May 01, 2019	Wednesday, January 31, 2024	Tuesday, April 30, 2024	Extension	A (c)	NP
MMNCL	NSC 18-07	CWS PENETRATION & VULNERABILITY TESTING SERVICES 2019 - TELUS	Telus	Sunday, January 20, 2019	Wednesday, January 31, 2024	Monday, January 20, 2025	Extension	A (d)	NP
MILR	C8809	MILR Contrast Media 2015 – Bayer	Bayer	November 1, 2015	July 31, 2023	August 31, 2023	Extension	A8	\$ 166,500.00
OR	C8893	OR TRAUMA AND BONE FIXATION PRODUCTS - PLATE & SCREW SYSTEMS 2016 - JJMP	JJMP	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	\$ 164,976.41
MMNCL	C8835	MM REUSABLE HAZARDOUS WASTE CONTAINERS AND SERVICE 2016 - DANIELS	Daniels	Tuesday, March 01, 2016	Thursday, August 31, 2023	Sunday, December 31, 2023	Extension	A8	\$ 148,072.01
OR	C8330	OR DRAPES, PACKS AND GOWNS 2013 - MEDLINE	Medline	Tuesday, October 01, 2013	Friday, March 31, 2023	Sunday, December 31, 2023	Extension	A8	\$ 139,246.20
OR	C10381	OR BIOLOGIC MESH 2018 - ABBVIE	ABBVIE	Thursday, November 01, 2018	Sunday, December 31, 2023	Thursday, October 31, 2024	Extension	A8	\$ 99,126.51
OR	C8617	OR TISSUE COAGULATION 2015 - OLYMPUS - OWNED	OLYMPUS	Wednesday, April 01, 2015	Tuesday, October 31, 2023	Wednesday, January 31, 2024	Extension	A (d)	\$ 93,682.00
OR	C8899	OR TRAUMA - IM HIP FIXATION EXTERNAL FIXATORS INTERNAL PELVIC FIXATION HIP CABLING SYSTEMS 2016 - STRYKER	STRYKER CANADA ULC	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	\$ 93,640.00
OR	C8360	OR SURGICAL GLOVES 2014 - MEDLINE	MEDLINE CANADA INC.	Saturday, March 01, 2014	Saturday, June 01, 2024	Sunday, May 31, 2026	Extension	A8	\$ 89,529.00
MILR	C8808	MILR Contrast Media 2015 – GE	GE	November 1, 2015	July 31, 2023	August 31, 2023	Extension	A8	\$ 63,781.46
MILR	C8811	MILR CONTRAST MEDIA 2015 - LANTHEUS	Lantheus	Sunday, November 01, 2015	Monday, July 31, 2023	Thursday, August 31, 2023	Extension	A8	\$ 46,360.00
OR	C9075	OR ANESTHESIA TRAYS AND NEEDLES 2016 - CHS	CHS	Saturday, October 01, 2016	Thursday, November 30, 2023	Thursday, February 15, 2024	Extension	A (d)	\$ 45,031.99
MMNCL	C8955	MMNCL STERILIZATION AND ENDOSCOPIC REPROCESSING PRODUCTS 2016 - ASP	Advanced Sterilization	Sunday, May 01, 2016	Thursday, November 30, 2023	Saturday, November 30, 2024	Extension	A (d)	\$ 38,330.56
OR	C8895	OR TRAUMA AND BONE FIXATION PRODUCTS - PLATE & SCREW SYSTEMS 2016 - STRYKER	STRYKER CANADA ULC	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, June 30, 2024	Extension	A8	\$ 34,115.33
OR	C8905	OR TRAUMA AND BONE FIXATION PRODUCTS - CRANIAL MAXILLOFACIAL PLATE AND SCREW SYSTEMS 2016 - KLS	KLS MARTIN	Friday, April 01, 2016	Sunday, December 31, 2023	Sunday, August 31, 2025	Extension	A8	\$ 30,977.94
MILR	C11553	MILR CONTRAST MEDIA BARIUM 2023 - BRACCO - PA	BRACCO IMAGING CANADA	Sunday, January 01, 2023	Saturday, December 31, 2022	Wednesday, December 31, 2025	Extension	A5 (iii)	\$ 13,012.37
MMNCL	C10283	MMNCL STERILIZATION AND ENDOSCOPIC REPROCESSING PRODUCTS 2016 - CHS	CHS	Thursday, May 10, 2018	Thursday, November 30, 2023	Tuesday, December 31, 2024	Extension	A (d)	\$ 12,518.37
MMNCL	C9072	MMNCL Non Woven Wraps - Cardinal	Cardinal Health	Saturday, October 01, 2016	Friday, March 31, 2023	Saturday, September 30, 2023	Extension	A8	\$ 11,665.71
MILR	C8590	MILR SPECIALTY AND BIOPSY NEEDLES 2015 - BARD	BARD	Wednesday, April 01, 2015	Sunday, December 31, 2023	Wednesday, January 31, 2024	Extension	A (d)	\$ 11,566.25
MMNCL	C8957	MMNCL STERILIZATION AND ENDOSCOPIC REPROCESSING PRODUCTS 2016 - STERIS	Steris	Sunday, May 01, 2016	Thursday, November 30, 2023	Saturday, November 30, 2024	Extension	A (d)	\$ 11,133.58
OR	C8915	OR SPONGES 2016 - DERMA	Derma Sciences	Sunday, January 01, 2017	Sunday, December 31, 2023	Friday, May 31, 2024	Extension	A8	\$ 6,358.13
MMNCL	C10500	MMNCL CHEMICALS - DIETARY & LAUNDRY 2019 - BUNZL	BUNZL	Sunday, September 01, 2019	Thursday, August 31, 2023	Friday, September 01, 2023	Extension	A8	\$ 5,160.09
MMCL	C11770	MMCL INHALATION SOLUTIONS 2023 - CARDINAL HEALTH - PA	Cardinal Health	Sunday, January 01, 2023	Sunday, December 31, 2023	Wednesday, January 31, 2024	Extension	(b), (d)	\$ 4,906.19
OR	C10382	OR BIOLOGIC MESH 2018 - BARD CANADA	BARD CANADA INC	Thursday, November 01, 2018	Sunday, December 31, 2023	Thursday, October 31, 2024	Extension	A8	\$ 3,600.00
MMCL	C10456	MMCL SUCTION DEVICES 2019 - INSTRUMED - PA	Instrumed	Friday, February 01, 2019	Wednesday, January 31, 2024	Sunday, March 31, 2024	Extension	(d)	\$ 3,520.00
MMNCL	C8837	MMNCL DISPOSABLE HAZARDOUS WASTE CONTAINERS AND ACCESSORIES 2016 - BD	BD	Tuesday, March 01, 2016	Thursday, August 31, 2023	Sunday, December 31, 2023	Extension	A8	\$ 2,980.28
MILR	C8810	MILR Contrast Media 2015 – Bracco	Bracco	November 1, 2015	July 31, 2023	August 31, 2023	Extension	A8	\$ 1,814.40
MMNCL	MSS-1895	MMNCL LABEL GENERAL MEDICAL	Stevens	Tuesday, August 01, 2017	Tuesday, October 31, 2023	Friday, October 31, 2025	Extension	A8	\$ 1,100.00
OR	C11037	OR SPONGES 2021 - SDP - PA	SDP	Monday, March 01, 2021	Sunday, December 31, 2023	Friday, May 31, 2024	Extension	A8	\$ 986.70
OR	C8914	OR SPONGES 2016 - AMD	AMD	Sunday, January 01, 2017	Sunday, December 31, 2023	Friday, May 31, 2024	Extension	A8	\$ 517.25
MMNCL	C12153	MMNCL DIETARY SUPPLIES 2023	Staples Professional	Saturday, July 01, 2023	Tuesday, October 31, 2023		Limited Tender	A8	\$ 484.95
MMNCL	C8836	MMNCL BIOMEDICAL WASTE AND ACCESSORIES AND SERVICE 2016 - DANIELS	Daniels	Tuesday, March 01, 2016	Thursday, August 31, 2023	Sunday, December 31, 2023	Extension	A8	\$ 165.00
MMNCL	MMC-1967	MMNCL FLOOR GRADE DISPOSABLE INSTRUMENTS 2018 - CARDINAL	CARDINAL	Thursday, March 01, 2018	Tuesday, February 28, 2023	Tuesday, December 31, 2024	Extension	A8	\$ 46.21
PH	C11171	PH Non Injectable Non-Oral Solid Pharmaceuticals - Bridge	Galenova	Thursday, June 01, 2023	Wednesday, January 31, 2024		Limited Tender	A7(ii)	\$ 15.64



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\* Reported Spend indicates Member provided data for the Attestation Period. Note that contracts may have started or ended at various points within the Attestation period. Data compiled from October 1 2022 to September 30 2023  
P - ND indicates Member participation on contract, however spend data not provided/available.  
NP - Not Participating

<b>APPENDIX A – Limited Tendering Exception Codes</b>	
<p><b>A1.</b> If no tenders were submitted or no suppliers requested participation</p> <p><b>A2.</b> If no tenders that conform to the essential requirements of the tender documentation were submitted</p> <p><b>A3.</b> If no suppliers satisfied the conditions for participation</p> <p><b>A4.</b> If the submitted tenders were collusive</p> <p><b>A5.</b> If the goods and services can be supplied only by a particular supplier and no reasonable alternative or substitute goods or services exist for any of the following reasons:</p> <ul style="list-style-type: none"> <li>(i) Requirement is for a work of art</li> <li>(ii) Protection of patents, copyrights or other exclusive rights</li> <li>(iii) Due to an absence of competition for technical reasons</li> <li>(iv) Supply of goods or services is controlled by a supplier that is a statutory monopoly</li> <li>(v) To ensure compatibility with existing goods, or to maintain specialized goods that must be maintained by the manufacturer of those goods or its representative</li> <li>(vi) Work is to be performed on property by a contractor according to the provisions of a warranty or guarantee held in respect of the property or the original work</li> <li>(vii) Work is to be performed on a leased building or related property, or portions thereof, that may be performed only by the lessor</li> <li>(viii) Subscriptions to newspapers, magazines or other periodicals</li> </ul> <p><b>A6.</b> If goods or consulting services regarding matters of a confidential or privileged nature are to be purchased and the disclosure of those matters through an open tendering process could reasonably be expected to compromise government confidentiality, result in the waiver of privilege, cause economic disruption, or otherwise be contrary to the public interest</p>	<p><b>A7.</b> For additional deliveries by the original supplier of goods or services that were not included in the initial procurement, if a change of supplier for such additional goods or services:</p> <ul style="list-style-type: none"> <li>(i) Cannot be made for economic or technical reasons such as requirements of interchangeability or interoperability with existing equipment, software, services or installations procured under the initial procurement; and</li> <li>(ii) Would cause significant inconvenience or substantial duplication of costs for the procuring entity</li> </ul> <p><b>A8.</b> If strictly necessary, and for reasons of urgency brought about by events unforeseeable by the procuring entity, the goods or services could not be obtained in time using open tendering</p> <p><b>A9.</b> Goods purchased on a commodity market</p> <p><b>A10</b> If a procuring entity procures a prototype or a first good or service that is developed in the course of, and for, a particular contract for research, experiment, study, or original development. Original development of a first good or service may include limited production or supply in order to incorporate the results of field testing and to demonstrate that the good or service is suitable for production or supply in quantity to acceptable quality standards, but does not include quantity production or supply to establish commercial viability or to recover research and development costs</p> <p><b>A11.</b> For purchases made under exceptionally advantageous conditions that only arise in the very short term in the case of unusual disposals such as those arising from liquidation, receivership, or bankruptcy, but not for routine purchases from regular suppliers</p> <p><b>A12.</b> If a contract is awarded to a winner of a design contest provided that: (i) the contest has been organized in a manner that is consistent with the principles of this Chapter, in particular relating to the publication of a tender notice; and (ii) the participants are judged by an independent jury with a view to a design contract being awarded to a winner.</p>

## LIST OF APPROVED NON COMPLIANT PROCUREMENT TO BE PUBLICALLY POSTED - 2023/24

Vendor	Product/Service description	Currency	Criteria Code Number	Criteria Code Description	Value (SUB-TOTAL)	PO Date (DD-MM-YYYY)
SP Plus	Security	CAD	39	1.(d) if strictly necessary, and for reasons of urgency brought about by events unforeseeable by the procuring entity, the goods or services could not be obtained in time using open tendering	\$ 718,474.00	26-07-2023
Steripro	Code grey services. Facility issues with water quality required off-site sterilization of instruments and trays. Oct 24, 2023 to Dec 31, 2023.	CAD	39	1.(d) if strictly necessary, and for reasons of urgency brought about by events unforeseeable by the procuring entity, the goods or services could not be obtained in time using open tendering	\$ 802,899.36	24-10-2023
Grandbridge Energy	Design, supply & install power and transformer to staff parking lot.	CAD	32	(b)(iv) the supply of goods or services is controlled by a supplier that is a statutory monopoly	\$ 150,000.00	31-10-2023
PICIS	OR case charting software.	USD	33	(b)(v) to ensure compatibility with existing goods, or to maintain specialized goods that must be maintained by the manufacturer of those goods or its representative	\$ 129,668.58	11-03-2024
Siemens	MRI software upgrade package.	CAD	33	(b)(v) to ensure compatibility with existing goods, or to maintain specialized goods that must be maintained by the manufacturer of those goods or its representative	\$ 102,930.00	05-01-2023
Altus Group	Work required for cogeneration unit.	CAD	38	(c)(ii) would cause significant inconvenience or substantial duplication of costs for the procuring entity	\$ 249,482.00	23-11-2020
Compensation Governance Partners Inc.	Executive compensation review.	CAD	39	1.(d) if strictly necessary, and for reasons of urgency brought about by events unforeseeable by the procuring entity, the goods or services could not be obtained in time using open tendering	\$ 38,000.00	12-10-2023
Lifelabs	Referred out lab testing contract extension to match conversion date.	CAD	33	(b)(v) to ensure compatibility with existing goods, or to maintain specialized goods that must be maintained by the manufacturer of those goods or its representative	\$ 420,000.00	31-10-2023
Human Capital Investment Consulting	Non union compensation review.	CAD	39	1.(d) if strictly necessary, and for reasons of urgency brought about by events unforeseeable by the procuring entity, the goods or services could not be obtained in time using open tendering	\$ 23,000.00	12-10-2023



# BRIEFING NOTE

**Date:** May 16, 2024  
**Issue:** M-SAA Schedule F – Declaration of Compliance  
**Prepared for:** Board of Directors  
**Purpose:**  Approval  Discussion  Information  Seeking Direction  
**Prepared by:** Donna Didimos, Director Emergency & Mental Health Programs  
**Approved by:** Valerie Smith-Sellers, Director, Finance

**Attachments / Related Documents:** Schedule F – Declaration of Compliance

## Alignment with 2024-25 CMH Priorities

2022-2027 Strategic Plan No <input checked="" type="checkbox"/>	2024/25 CMH Priorities No <input checked="" type="checkbox"/>	2024/25 Integrated Risk Management Priorities No <input type="checkbox"/>
<input type="checkbox"/> Elevate Partnerships in Care	<input type="checkbox"/> Improve Patient Flow (PIA, Time to Bed, ALC)	<input checked="" type="checkbox"/> Access to Care
<input type="checkbox"/> Advance Health Equity	<input type="checkbox"/> Embrace Diversity, Build a Culture of Inclusion	<input type="checkbox"/> Business Continuity
<input type="checkbox"/> Increase Joy In Work	<input type="checkbox"/> Increase Staff Engagement Through Improved Staffing	<input type="checkbox"/> Workforce Planning
<input type="checkbox"/> Reimagine Community Health	<input type="checkbox"/> Prepare for Digital Health Transformation	<input type="checkbox"/> Change Management
<input type="checkbox"/> Sustain Financial Health	<input type="checkbox"/> Earn the Maximum Eligible PCOP Funding	<input type="checkbox"/> Revenue & Funding

## Recommendation/Motion

### Board

That, the Board supports the submission of the Multi-Sector Service Accountability Agreement (M-SAA) Schedule F – Declaration of Compliance.

Schedule F, Declaration of Compliance, describes that the Health Service Provider (HSP) has complied with applicable procurement practices, the Local Health System Integration Act, 2006 and the Public Sector Compensation Restraint to Protect Public Services Act, 2010.

### Resources Committee

Following review and discussion of the information provided, the Resources Committee of the Board recommends that the Board of Directors supports the submission of the Multi-Sector Service Accountability Agreement (M-SAA) Schedule F – Declaration of Compliance.

Schedule F, Declaration of Compliance, describes that the Health Service Provider (HSP) has complied with applicable procurement practices, the Local Health System Integration Act, 2006 and the Public Sector Compensation Restraint to Protect Public Services Act, 2010.

## Background

The programs referred to in the M-SAA are the special or other vote budgets for Mental Health Services. Programs funded through this agreement include Outpatient Mental Health Counselling and Treatment, Psychiatric Assessment in the Emergency Department, Injection Clinic, Day Hospital, and the Medical Resources for these programs. The client population

served for the above programs is primarily from within the Cambridge North Dumfries catchment area.

**Analysis**

Visit volumes across day hospital, injection clinic and psychiatric emergency were down 11% in 2023/24 compared to last year. Counselling and Treatment accounted for the majority of target volumes at 61% of visits and was down 13% from 2022/23. The primary reason for the decrease in volumes is the significant shortage of psychiatrists in the outpatient department. During the fiscal year, there were only 2 full time psychiatrists in the outpatient program. The Director of MH and the Chief of Psychiatry participate in a variety of MH OHT committees looking into ways to improve MH services to Ontarians.

Despite the unprecedented challenges of the COVID-19 pandemic and extreme staff and psychiatrist shortages, the Director for the Mental Health Programs at CMH has attested that, to the best of her knowledge, CMH has complied with the M-SAA as of the date of this report.

After making inquiries of the President and CEO and other appropriate officers of the HSP and subject to any exceptions identified on Schedule F, to the best of the Board's knowledge and belief, the HSP has fulfilled its obligations under the service accountability agreement (the "M-SAA") in effect during the Applicable Period (April 1, 2023 – March 31, 2024).

Without limiting the generality of the foregoing, the HSP has complied with:

- (i) Article 4.8 of the M-SAA concerning applicable procurement practices;
- (ii) The *Connecting Care Act, 2019*; and
- (ii) Any compensation restraint legislation which applies to the HSP.



# Multi-Sector Service Accountability Agreements

Ontario Health

Health Service Provider:

## 2023-2024 - Schedule F: Declaration of Compliance

### DECLARATION OF COMPLIANCE

Issued pursuant to the MSAA effective April 1, 2023

**To:** The Board of Directors of the Ontario Health West Region.  
Attn: Board Chair.

**From:** The Board of Directors (the “Board”) of the Cambridge Memorial Hospital (the “HSP”)

**Date:** [June 5, 2024]

**Re:** April 1, 2023 – March 31, 2024 (the “Applicable Period”)

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Unless otherwise defined in this declaration, capitalized terms have the same meaning as set out in the MSAA between the Ontario Health Region and the HSP effective April 1, 2023.

The Board has authorized me, by resolution dated [June 5, 2024], to declare to you as follows:

After making inquiries of the [President & CEO] and other appropriate officers of the HSP and subject to any exceptions identified on Appendix 1 to this Declaration of Compliance, to the best of the Board’s knowledge and belief, the HSP has fulfilled, its obligations under the service accountability agreement (the “MSAA”) in effect during the Applicable Period.

Without limiting the generality of the foregoing, the HSP has complied with:

- (i) Article 4.8 of the MSAA concerning applicable procurement practices;
- (ii) The *Connecting Care Act*, 2019; and
- (iii) Any compensation restraint legislation which applies to the HSP

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Nicola Melchers, Board Chair

**Appendix 1 - Exceptions**

No known exceptions.



# BRIEFING NOTE

**Date:** May 22, 2024  
**Issue:** HSAA Article 8 – Declaration of Compliance  
**Prepared for:** Board of Directors  
**Purpose:**  Approval  Discussion  Information  Seeking Direction  
**Prepared by:** Valerie Smith-Sellers, Director, Finance  
**Approved by:** Patrick Gaskin, CEO

**Attachments / Related Documents:** HSAA Article 8 – Declaration of Compliance

## Alignment with 2024-25 CMH Priorities

2022-2027 Strategic Plan No <input type="checkbox"/>	2024/25 CMH Priorities No <input checked="" type="checkbox"/>	2024/25 Integrated Risk Management Priorities No <input type="checkbox"/>
<input type="checkbox"/> Elevate Partnerships in Care	<input type="checkbox"/> Improve Patient Flow (PIA, Time to Bed, ALC)	<input type="checkbox"/> Access to Care
<input type="checkbox"/> Advance Health Equity	<input type="checkbox"/> Embrace Diversity, Build a Culture of Inclusion	<input type="checkbox"/> Business Continuity
<input type="checkbox"/> Increase Joy In Work	<input type="checkbox"/> Increase Staff Engagement Through Improved Staffing	<input type="checkbox"/> Workforce Planning
<input type="checkbox"/> Reimagine Community Health	<input type="checkbox"/> Prepare for Digital Health Transformation	<input type="checkbox"/> Change Management
<input checked="" type="checkbox"/> Sustain Financial Health	<input type="checkbox"/> Earn the Maximum Eligible PCOP Funding	<input checked="" type="checkbox"/> Revenue & Funding

## Recommendation/Motion

### **Board**

That, the Board supports the submission of the HSAA Article 8 – Declaration of Compliance.

HSAA Article 8 – Declaration of Compliance, attests that the Health Service Provider (HSP) has fulfilled its obligations under Agreement during the Applicable Period and has received the required reports referred to in Section 8.6 of the Agreement.

### **Resources Committee**

Following review and discussion of the information provided, the Resources Committee of the Board recommends that the Board of Directors supports the submission of the HSAA Article 8 – Declaration of Compliance.

HSAA Article 8 – Declaration of Compliance, attests that the Health Service Provider (HSP) has fulfilled its obligations under Agreement during the Applicable Period and has received the required reports referred to in Section 8.6 of the Agreement.

After making inquiries of the President and CEO and other appropriate officers of the HSP and subject to any exceptions identified on Appendix 1 to this Declaration of Compliance, to the best of the Board’s knowledge and belief, the HSP has fulfilled its obligations under Agreement during the Applicable Period (April 1, 2023 – March 31, 2024) and has received the required reports referred to in Section 8.6 of the Agreement.



## HSAA ARTICLE 8 – FORM OF COMPLIANCE DECLARATION

### DECLARATION OF COMPLIANCE

**To:** Ontario Health (“OH”).

**From:** The Board of Directors (the “Board”) of the [Cambridge Memorial Hospital] (the “HSP”)

**Date:** May 7, 2024

**Re:** April 1, 2023 – March 31, 2024 (the “Applicable Period”)

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Unless otherwise defined in this declaration, capitalized terms have the same meaning as set out in the Hospital Service Accountability Agreement between OH and the HSP in effect during the Applicable Period (the “Agreement”).

The Board has authorized me, by resolution dated [June 5, 2024], to declare to you as follows:

After making inquiries of the [Patrick Gaskin, President & Chief Executive Officer] and other appropriate officers of the HSP, and subject to any exceptions identified on Appendix 1 to this Declaration of Compliance, to the best of the Board’s knowledge and belief, the HSP has fulfilled its obligations under Agreement during the Applicable Period and has received the required reports referred to in Section 8.6 of the Agreement.

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[Nicola Melchers, Board Chair]

**Appendix 1 - Exceptions**

[Nil.]



# BRIEFING NOTE

**Date:** May 8, 2024  
**Issue:** MAC Credentials & Privileging April 2024  
**Prepared for:** Board of Directors  
**Purpose:**  Approval  Discussion  Information  Seeking Direction  
**Prepared by:** Dr. Winnie Lee, Chief of Staff  
**Approved by:** Patrick Gaskin, President & CEO

**Attachments/Related Documents:** Credentiaing Files for Review April 2024

**Alignment with 2024/25 CMH Priorities:**

2022-2027 Strategic Plan No <input type="checkbox"/>	2024/25 CMH Priorities No <input type="checkbox"/>	2024/25 Integrated Risk Management Priorities No <input type="checkbox"/>
<input checked="" type="checkbox"/> Elevate Partnerships in Care	<input checked="" type="checkbox"/> Improve Patient Flow (PIA, Time to Bed, ALC)	<input checked="" type="checkbox"/> Access to Care
<input type="checkbox"/> Advance Health Equity	<input type="checkbox"/> Embrace Diversity, Build a Culture of Inclusion	<input type="checkbox"/> Business Continuity
<input type="checkbox"/> Increase Joy In Work	<input type="checkbox"/> Increase Staff Engagement Through Improved Staffing	<input type="checkbox"/> Workforce Planning
<input type="checkbox"/> Reimagine Community Health	<input type="checkbox"/> Prepare for Digital Health Transformation	<input type="checkbox"/> Change Management
<input type="checkbox"/> Sustain Financial Health	<input type="checkbox"/> Earn the Maximum Eligible PCOP Funding	<input type="checkbox"/> Revenue & Funding

A meeting of the Medical Advisory Committee took place on Wednesday May 8, 2024, at 4:30 pm.

**Present:** Dr. W. Lee, Dr. J. Legassie, Dr. A. Mendlowitz, Dr. J. Bourgeois, Dr. A. Nguyen, Dr. K. Wadsworth, Dr. L. Green, Dr. E. Thompson, Dr. M. Runnalls, Dr. M, Rajguru, Dr. I. Morgan, Dr. T. Holling, Dr. A. Sharma, Dr. I. Isupov Dr. V. Miropolsky

**Regrets:** C. Witteveen, Dr. L. Puopolo, Dr. B. Courteau,

**Staff:** P. Gaskin, K. Leslie, S. Pearsall, R. Howe, N. Grealy (Recorder)

**Guests:** D. Wilkinson

**Committee Recommendations/Reports – Board Approval Sought**

*Proposed Board Motion:*

**WHEREAS** due diligence was exercised in reviewing the following privileging applications from the February 2024 Credentials Committee and upon the recommendation of the MAC at the meeting of May 8, 2024, that the Board approve the following privileging applications.

*Approved Committee Recommendations/Motions:*

**THAT** the Medical Advisory Committee recommend to the Board of Directors that the standard credentialing files be approved. (Bourgeois, Holling) **CARRIED. The attached Briefing Note**

**provided to the Committee** will be noted as well as any further commentary or discussion that is necessary.

**MOTION:** (Bourgeois, Holling) that the new credentialing files be approved as distributed. None opposed. **CARRIED.**

**MOTION:** (Runnalls, Sharma) that the Department of Anesthesia Reapplication credentialing files be approved as distributed. None opposed. **CARRIED.**

**MOTION:** (Green, Isupov) that the Department of Community and Family Medicine Reapplication credentialing files be approved as distributed. None opposed. **CARRIED.**

**MOTION:** (Sharma, Holling) that the Department of Diagnostic Imaging Reapplication credentialing files be approved as distributed. None opposed. **CARRIED.**

**MOTION:** (Sharma, Green) that the Department of Hospital Medicine Reapplication credentialing files be approved as distributed. None opposed. **CARRIED.**

**MOTION:** (Holling, Runnalls) that the Department of Laboratory Medicine Reapplication credentialing files be approved as distributed. None opposed. **CARRIED.**

**MOTION:** (Holling, Morgan) that the Department of Women and Children, Division of Midwifery Reapplication credentialing files be approved as distributed. None opposed. **CARRIED.**

**MOTION:** (Sharma, Holling) that the Department of Women and Children, Division of Pediatrics Reapplication credentialing files be approved as distributed. None opposed. **CARRIED.**

**MOTION:** (Green, Wadsworth) that the Department of Mental Health Reapplication credentialing files be approved as distributed. None opposed. **CARRIED.**

**MOTION:** (Sharma, Wadsworth) that the Department of Medicine Reapplication credentialing files be approved as distributed. None opposed. **CARRIED.**

**MOTION:** (Holling, Sharma) that the Department of Surgery Reapplication credentialing files be approved as distributed. None opposed. **CARRIED.**

**MOTION:** (Sharma, Bourgeois) that the Department of Surgery Division of Surgical Assist Reapplication credentialing files be approved as distributed. None opposed. **CARRIED.**

Date of Meeting: **April 23, 2024**

MAC Meeting Date: **May 8, 2024**

Board of Directors Meeting Date: **June 5, 2024**

**New Business:**

**Credentialing Files for Review:**

Name	Department	Specialty	Appointment	Reason	Supervisor	Recommended/Not Recommended
Dr. Savannah Silva (package to be submitted)	Surgery		Associate	New Associate physician starting September 3, 2024	Dr. L. Green	<input checked="" type="checkbox"/> Recommended <input type="checkbox"/> Recommended with comments <input type="checkbox"/> Not Recommended
Dr. Paul Strauss	Women & Children	OBGYN	Active	Requesting medical leave of absence effective immediately.	Dr. Ariel Mendlowitz	<input checked="" type="checkbox"/> Recommended <input type="checkbox"/> Recommended with comments <input type="checkbox"/> Not Recommended
Dr. Kazim Mirhadi	Mental Health		Locum	Requesting extension of locum privileges effective April 1, 2024 – March 31, 2024	Dr. Anjali Sharma	<input checked="" type="checkbox"/> Recommended <input type="checkbox"/> Recommended with comments <input type="checkbox"/> Not Recommended
Dr. Fraser Kegel <b>(Restricted Registrant Resident)</b>	Emergency Dept.		Locum	Requesting locum privileges effective July 1, 2024 – June 30, 2025	Dr. Matt Runnalls	<input checked="" type="checkbox"/> Recommended <input type="checkbox"/> Recommended with comments <input type="checkbox"/> Not Recommended
Dr. Ahmed Tarakji	Internal Medicine	Nephrology	Locum	Requesting Courtesy with Admitting privileges for the CRRT program effective April 20, 2024	Dr. Augustin Nguyen	<input checked="" type="checkbox"/> Recommended <input type="checkbox"/> Recommended with comments <input type="checkbox"/> Not Recommended
Dr. Emma Pollard	Women & Children	OBGYN	Active	Maternity leave of absence to begin immediately (previously scheduled July 1/24)	Dr. A. Mendlowitz	<input checked="" type="checkbox"/> Recommended <input type="checkbox"/> Recommended with comments <input type="checkbox"/> Not Recommended



Credentialing Committee

Name	Department	Specialty	Appointment	Reason	Supervisor	Recommended/Not Recommended
Dr. James Easo	Internal Medicine		Locum	Requesting extension of locum privileges effective April 1, 2024 – March 31, 2025	Dr. Augustin Nguyen	<input checked="" type="checkbox"/> Recommended <input type="checkbox"/> Recommended with comments <input type="checkbox"/> Not Recommended
Dr. Nawaf Abu-Omar	Surgery		Locum	Requesting locum privileges affective April 12-October 1, 2024	Dr. Lawrence Green	<input checked="" type="checkbox"/> Recommended <input type="checkbox"/> Recommended with comments <input type="checkbox"/> Not Recommended
Dr. Nerissa Manthri	Internal Medicine		Associate	New associate physician starting April 15, 2024	Dr. Augustin Nguyen	<input checked="" type="checkbox"/> Recommended <input type="checkbox"/> Recommended with comments <input type="checkbox"/> Not Recommended
Dr. Wael Hasan	Surgery	ENT	Associate	New associate physician starting July 1, 2024	Dr. Lawrence Green	<input checked="" type="checkbox"/> Recommended <input type="checkbox"/> Recommended with comments <input type="checkbox"/> Not Recommended

**2024-25 E-Reappointment Applications for Approval**

**Department of Anesthesia**

Chen	Xiao Xu (Cathy)	Active
Chettle	Crystal	Active
Elghamudi	Abdulhakim	Active
Leone	Karen	Active
Ling	Alison	Active
Lukitto	Karolinah	Active

**Department of Community & Family Medicine**

Holling	Tamara	Active
Smith	Camala	Active

**Department of Diagnostic Imaging**

Lee	Winnie	Active
Miropolsky	Vlad	Active
Popuri	Ramu	Active
Visscher	Kari	Active
Kamel Hasan	Olfat	Courtesy No admitting
Marriott	Christopher	Courtesy No admitting

## Credentialing Committee

Zukotynski	Katherine	Courtesy No admitting
Zukotynski	Katherine	Courtesy No admitting

## Department of Hospital Medicine

Feloiu	Florin	Courtesy No admitting
Thompson	Ellen	Active

## Department of Laboratory Medicine

	Florentina-	
Matea	Nadia	Active
Irimies	Adina	Active
Cyr	Pam	Active
Courteau	Brigitte	Active
Hall	Ann	Courtesy No admitting

## Department of Women & Children

### Midwifery

Arnew-Austin	Tuesday	Active
Barillas	Ana Maria	Active
Chidiac	Alexa	Active
Doris	Emily	Active
Grant	Cathy	Active
Hart	Lise	Active
Vazac	Pamela	Active
Witteveen	Corine	Active
Ingram	Kirsten	Associate

## Department of Women & Children

### Pediatrics

Laupacis	Megan	Associate
Ng	Vivian	Courtesy with Admitting
Saroev	Praveen	Courtesy with Admitting
Porwal	Ashish	Active

## Department of Mental Health

Sharma	Anjali	Active
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## Department of Medicine

Legassie	Jenny	Active
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## Department of Surgery

Nateghifard	Kayvan	Active
Nayan	Smriti	Active
Prudencio	Jose Carlos	Courtesy with Admitting

Credentialing Committee

Ramakrishna Desai	Jayant Nimesh	Courtesy with Admitting Active
Alangh	Manreet	Active
Gulamhusein	Husayn	Associate
Mathew	Paul	Active
Pook	Benjamin	Active
Banerjee	Avik	Courtesy with Admitting
Hafidh	Maky	Courtesy with Admitting
Moammer	Gemah	Courtesy with Admitting
Chang	Michelle	Active
Barrett	Keith	Courtesy with Admitting
Penner	Scott	Active
Chan	Edward	Active
Kolyn	Donna	Active
MacLeod	Heather	Active

**Department of Surgery  
Surgical Assist**

Chesney	Amy	Active
Haddad	Dimitri	Active
Flamand	Francois	Affiliate
Stapleton	Kelly	Affiliate
Bhojani	Faizal	Affiliate
Chamberlain	Debbie	Affiliate
Trudel	Phil	Affiliate
Harvey	Miln	Affiliate

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Dr. J. Legassie, Chair  
Credentials Committee

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Dr. V. Miropolsky, President Medical &  
Professional Staff Association

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Dr. I. Morgan, Vice President &  
Professional Staff Association

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Dr. S. Pearsall, Vice President Clinical  
Programs & CNE

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Dr. B. Courteau, Treasurer Medical &  
Professional Staff Association

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Corine Witteveen, Chief of Midwifery  
MAC Member

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Dr. W. Lee, Chief of Staff and Diagnostic Imaging  
MAC Member